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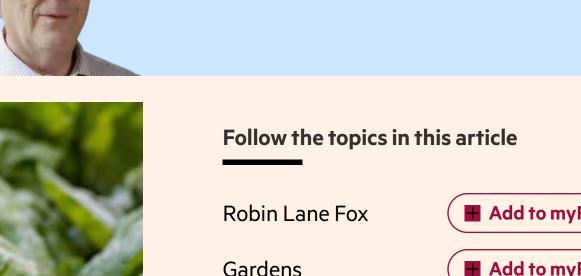
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Lessons in spinach

America's Seabrook family built a frozen vegetable empire from its pioneering spinach farms. For gardeners — as for business leaders — its story provides both inspiration and caution

ROBIN LANE FOX Add to myFT





Robin Lane Fox

If, like me, you aspire to be a Spinach king, take a leaf out of the Seabrook's system: water amply and often © AY

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In each growing season I aspire to be a spinach king. I love growing spinach

from seed but few of the seeds I sowed in May have germinated in the dry weather. I will strive again for a crown when the weather cools in September. I am only a spinach pretender. I cannot outdo Popeye the Sailor, who downed a

gives a man strength. Spinach is a quick-growing crop, progressing from seed to edible leaves in less than six weeks. As boys we used to munch through plates of it saying it would make a man of us in only 40 days. I am not too worried about losing my title to Louis XIV of France. On the site of his huge potager at Versailles, I learned from the head gardener that spinach has been dropped as a summer crop in the warming climate. Unlike Madame

de Pompadour it bolts in hot weather. The maestros of the crop farmed

elsewhere, true kings of spinach with a realm in New Jersey.

can of spinach whenever he confronted an enemy because spinach, he said,

spinach and fresh vegetables on a scale far beyond our rows for personal consumption. John Seabrook, from the fourth generation, has now dug into what seemed on the surface to be the American dream come true, in his book The Spinach King: The Rise and Fall of an American Dynasty reviewed recently in the FT.

From the 1890s to the 1950s three generations of the Seabrook family grew

frozen vegetables, spinach to the fore. To keep up with the market he repackaged spinach as frozen creamed spinach, sold in a boil-in-the-bag

Seabrook Farms on 50,000 acres, eventually growing about a third of the US's

For Popeye, spinach had an immediate effect, and it's certainly fast-growing — from seed to plate in under six

At the centre of it stood Charles F Seabrook, mastermind of a giant expansion

of the 58 acres his father had worked hard to buy. He turned them into

weeks © Allstar/King Features

format. In 1959 the Seabrooks' advertising proclaimed "Food Miracle Frees Wife . . . Delights Husband". No wonder creamed spinach swept through the kitchens of the East Coast. These spinach kings were not stuck-in-the-mud gardeners. They adopted new technologies and reacted acutely to market changes. For them, at least, social ascent was entwined with success. Charles, son of a working tenant farmer, aspired to the status of upper class families in Britain whose estates he advised on farming. He claimed his life's work was to recover the similar status his

ancestors had once enjoyed there: in fact they had had none. How aspirations

Jack Seabrook, son and business partner of Charles, took on the same models

have changed: imagine a Gates or Bezos commissioning monogrammed

English silver cutlery and inventing a bogus link to earls in Britain.

and rose even further. He was immaculately dressed by tailors from London's Savile Row. He drove horses to pull a carriage copied from the finest old English style. Subsidised by spinach he entered high society. In 1956 he travelled to Monaco, visited the Onassis's private yacht and attended Grace Kelly's wedding, wearing a top hat and tails. He took two slices of the wedding cake, nonetheless, and concealed them under his hat so as to send them home to his daughters.



Viking, also suited to autumn sowing.

The Seabrooks invested in

a system patented in Ohio.

Learn from them: spinach

thrive

overhead irrigation, buying into

watering. Sprinklers for lawns and golf needs ample watering if it is to courses were becoming popular in the 1890s. In 1907 the Seabrooks invested in overhead irrigation instead, buying into a system patented in Ohio. Learn from them: spinach needs ample watering if it is to thrive. Which variety did they grow? The main one, I think, was Bloomsdale Long Standing, but in Britain newer hybrids have pushed it out. Seeds are still sold on Amazon and I can testify to the results: big leaved, full of vitamins and tasty. For my autumn sowing I also use Giant Winter, which sounds chic in Italian as Gigante d'Inverno from Franchi seeds. A good pair, from the same source, is

Into the city they sent loads of fresh

forwards, they also revolutionised

vegetables, realising the new scope for

trucking crops by road to clients. Surging

style round his house as befitted his social aspirations. He had teamed up in the 1920s with a prominent horticulturist, Peter Koster, breeder of the popular Koster spruce tree, and was growing acres of tulips, roses and rhododendrons. He looked on the vegetable farms as glorified flowerbeds, citing how he had crawled all day in them picking spinach at the age of seven.

In the mid 1950s, the third generation of Seabrooks went into mechanised

picking and weeding, but Charles, the elder titan, loathed it. He championed

hand weeding and what he described as "fine gardening". He thought readily in

terms of a garden, not a farm. He had laid out a garden and park in the English



Massachusetts before going to college. Charles would have deflated her unrealistic poem. He wanted to be known as a builder, not a dreary farmer. In the 1930s he even travelled to Communist Russia to bid to lay roads for Stalin's five-year plan. On the farm he employed wave after wave of migrant labourers, beginning with Italians, then African Americans moving north, then Japanese Americans mostly moving east from wartime internment in California. John Seabrook's

research here has uncovered a dark underside. In the 1920s and '30s workers were paid the minimum and African Americans were housed atrociously. Charles banned unions, detested communists and believed in an international Jewish financial conspiracy. In 1934 his workers went on strike: the Ku Klux Klan terrorised them back to work. Recommended From the 1940s onwards his son Jack was



What really counts as butterfly-

friendly planting?

run.

less extreme, allowing unions and stating "the desire to do something" for his workers. However, Charles had also cheated his own father financially. In the 1950s he let some creative accounting destroy investment brought in by banks on Wall Street. Before 1960 accusations of misconduct by a man some called "the Henry Ford of agriculture" included sexual harassment of female staff. I take away another lesson too. The spinach kingdom was not brought down by

a press exposé of its owners. In mid-October 1954 a hurricane destroyed the late spinach on which the year's profit depended. The Seabrooks' realm never recovered, but it remains a cautionary tale. Our mini realms of spinach grow without bigotry, but October storms can still wipe out sowings timed for a late

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